

Article

Determinants of Corporate Indebtedness in Portugal: An Analysis of Financial Behaviour Clusters

Fernando Tavares ^{1,2,*} , Eulália Santos ³ , Margarida Freitas Oliveira ⁴  and Luís Almeida ^{5,6} 

¹ REMIT—Research on Economics, Management and Information Technologies, Department of Economics and Management, Universidade Portucalense, 4200-027 Porto, Portugal

² Instituto Superior Miguel Torga, Largo da Cruz de Celas No. 1, 3000-132 Coimbra, Portugal

³ Higher School of Education and Social Sciences, CI&DEI, Polytechnic of Leiria, Apartado 4045, 2411-901 Leiria, Portugal; eulalia.santos@ipleiria.pt

⁴ CEOS.PP—Polo Coimbra (ISCAC) & Business Research Unit (BRU-IUL-ISCTE), Polytechnic Institute of Coimbra, Coimbra Business School, Quinta Agrícola-Bencanta, 3045-231 Coimbra, Portugal; msoliveira@iscac.pt

⁵ Higher Institute of Accounting and Administration of Aveiro, Aveiro University, 3810-193 Aveiro, Portugal; gomesalmeida@ua.pt

⁶ GOVCOPP Unit Research, Aveiro University, 3810-193 Aveiro, Portugal

* Correspondence: ftavares@upt.pt

Abstract: Corporate indebtedness is a powerful tool in determining a company's financial health with impacts on its image and reputation. The main objective of this research is to study the determining factors in corporate indebtedness in Portugal. It also has the secondary objectives of creating clusters of companies' behaviour in relation to the use of credit and verifying their differences in relation to the characteristics of the companies. It uses a quantitative methodology based on a questionnaire survey of 1957 Portuguese companies. The results of the factor analysis show the formation of six determining factors in corporate indebtedness, namely the negotiating relationship with banks, financing, cycle and indebtedness, company operating performance, guarantees used to obtain bank financing and financing risk analysis as well as secondary forms of bank financing. The application of cluster analysis to the six factors formed led to the classification of companies into three clusters: the resilient financial cluster, the operational excellence cluster and the strategic financial cluster. There are several statistically significant differences in the corporate financing factors in relation to the clusters to which they belong. The evidence of the factors and clusters explaining company financing provides insights for improving credit access practices and for implementing public policies that facilitate access to credit and promote economic development.

Keywords: financial management; financing strategies; credit evaluation; financial structure; alternative forms of financing



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1. Introduction

Financial ratios are strong indicators of a company's likelihood of bankruptcy (Magnanelli and Izzo 2017). According to Pacheco et al. (2019), the ratios that demonstrate the greatest predictive power of bankruptcy are indebtedness, solvency, return on equity, return on assets, financial autonomy and the ratios Working Capital/Total Assets; EBIT/Total Assets and Turnover/Total Assets. In addition to the financial variables, the authors refer to two non-financial variables, namely exports and the number of employees, which are negatively related to company bankruptcy in the construction sector in Portugal. This indicates that companies in this sector with a greater presence abroad are less likely to go bankrupt, as is the size effect.

For Tavares et al. (2021) and Santos et al. (2022), image risks are linked to the company's reputation, which it transfers abroad. On the other hand, these authors consider

that financial risks are associated with the economic and financial capacity of companies and the way they carry out their business, an idea corroborated by Almeida (2023). Financial risks are distinguished between short-term and medium- and long-term risks. In the short term, the importance of liquidity is emphasised in order for companies to maintain a positive and balanced net cash position. In the medium and long term, there is a focus on solvency, which reduces the likelihood of bankruptcy (Santos et al. 2022). According to Tavares et al. (2021), strategic planning is essential for companies, as they need to have a clear vision of the economic, social and political changes that are taking place in the ecosystem in which they operate.

Many family businesses survive over generations when management is professionalised and there is a separation between ownership and control of the company, which increases the company's chances of growth (Santos et al. 2022). The perception of operational risk positively influences the perception of financial risk in family businesses. In a family business, its longevity leads to the consolidation of the link between the company name and the family name (Tavares et al. 2015; Santos et al. 2022).

The aspects that are most evident in the perception of risk management planning are having a management plan that includes the relationship with customers, suppliers and employees (medium and long term) and also an up-to-date security plan (Tavares et al. 2023). There are statistically significant differences in risk management planning, with the larger the organisation, the greater the importance given to risk management planning (Forti et al. 2011).

Authors such as Mutamimah et al. (2021), Zhang et al. (2022), and Ogunmokun et al. (2024) argue that the provision of credit to companies is based on the analysis of corporate information to assess repayment capacity. However, the information asymmetry between banks and companies poses a challenge, making credit risk a critical concern. These same authors point to the relationship between banks and companies as one of the factors reducing information asymmetry, creating better conditions for companies to obtain credit.

Bhatia and Kumar (2023) investigated the relationship between the debt efficiency, operational efficiency and performance of Indian companies in the period between 2013 and 2019. The authors found evidence through a GLS regression model of a positive association between operational efficiency and business performance, as well as the cost of capital. They highlighted operational efficiency as a relevant factor in corporate financial performance and debt acquisition, and these findings are supported by Aziz and Abbas (2019), Boshnak (2023), and Ye et al. (2023).

The main objective of this work is to study the determining factors in corporate indebtedness in Portugal. Its secondary objectives are to create clusters of companies' behaviour in relation to the use of credit and to verify their differences in relation to the characteristics of the companies. The present study represents a significant advancement in the investigation of financing for Portuguese SMEs, notable for its originality in employing cluster analysis. By addressing existing gaps in the literature concerning this market, it provides a broader and more detailed perspective on SME financing dynamics, contributing to a more robust and informed knowledge base in this field of the Portuguese economy. In order to achieve the proposed objectives, this work is divided into five sections. In addition to this introduction, the next section reviews the literature. Then, the methodology is presented, and in the fourth section, the results are presented and discussed. Finally, the conclusions are presented.

2. Literature Review

2.1. Corporate Reputation and the Business Relationship with Banks

For Mehtap and Kokalan (2013), corporate reputation is an increasingly emphasised issue in management and organisational studies and is considered a very valuable intangible asset that is determined by the evaluations and perceptions of the parties. Thus, according

to the authors, different groups and stakeholders can perceive a company's reputation from different points of view and different perspectives.

Companies whose boards are larger become less effective because problems and parasitism arise and decisions are more difficult to make in a timely manner (O'Sullivan et al. 2016). But, on the other hand, with a larger board it is easier to detect the sometimes opportunistic behaviour of managers. However, too many directors and managers become difficult to control and will jeopardise performance (Forti et al. 2011). The presence of women on boards of directors reduces debt costs and perceptions of default risk by fund providers, while board independence and board size do not have a significant impact on debt costs (Aksoy and Yilmaz 2023). The results indicate that corporate social responsibility reporting has a positive association with debt access and a negative association with its cost of debt (Uyar et al. 2024).

2.2. Financing, Growth Cycle and Indebtedness

According to Rodrigues et al. (2018), earnings before interest on taxes (EBIT) are not relevant to indebtedness, but they are relevant to investment. For the authors, the same can be said for return on equity (ROE). However, the tangibility of the asset, the cost of debt and the value of the asset are relevant when it comes to debt. Rosa et al. (2018) assessed the impact of corporate social performance (CSP) on the cost of debt capital and leverage. The authors found that the level of corporate social performance significantly affects the cost of debt capital and leverage in times of stability, because in times of crisis, companies are expected to focus their efforts on maintaining profitability and the manifestation of corporate social responsibility is generally understood by creditors as a strategy that companies adopt to hide negative performance. According to Rodrigues et al. (2018), the tangibility of assets is important for accessing debt. The cost of debt (interest payable) restricts access to debt. According to Rosa et al. (2018), the higher the social performance, the better they are able to grow, in their opinion, because they disclose more information about future strategies. Creating a more transparent and cooperative corporate culture reduces suspicions of opportunistic behaviour, creates trust between stakeholders and promotes involvement, thereby reducing information asymmetries, agency costs and capital restrictions. The relationship between the cost of debt and indebtedness naturally involves the company's ability to pay. Although companies always seek the best composition of the capital structure, their freedom to achieve an optimal capital structure faces problems due to the set of restrictions that characterise imperfect capital markets (Rodrigues et al. 2018).

Rosa et al. (2018) observed that companies with higher CSP not only have a stronger corporate image but also create expectations of better ongoing financial performance and lower exposure to risk. In times of economic stability, lenders tend to perceive CSP as a strategic project and companies that adopt this approach can obtain loans at lower interest rates. According to Lemma (2015), high levels of perceived corruption lead companies to use higher levels of perceived corruption lead companies to use higher levels of short-term leverage, lower levels of long-term leverage and debt with shorter maturities.

For Ghouma et al. (2018), a stronger board of directors (in terms of composition and structure) ensures greater protection of investors' rights and therefore reduces agency problems within the company. These reduced agency problems within the company represent an important aspect that allows companies to enjoy a lower cost of debt financing. Lower information asymmetry, through the company's disclosure policy, also explains the negative relationship between the cost of debt and the quality of corporate governance (Tavares et al. 2023). Rosa et al. (2018) also found a positive correlation between company size and corporate social performance and that the impact of corporate social performance on the cost of debt capital is more significant for small companies. The authors understand that lenders perceive that small companies are generally less inclined to intervene in corporate social performance due to budgetary constraints, so they are more willing to finance small companies when they decide to engage in corporate social performance.

Magnanelli and Izzo (2017) conclude that there is a positive relationship between corporate social performance and the cost of debt, demonstrating that corporate social responsibility is a value factor with an impact on the company's risk profile. Companies in countries with higher levels of perceived leverage in terms of corruption respond to the weaknesses of enforcement institutions through greater concentration of ownership and greater participation in the control block (Chai et al. 2019). Corruption makes law enforcement institutions ineffective and therefore distorts corporate governance (Lemma 2015).

Magnanelli and Izzo (2017) recommend publishing and disseminating non-financial information about the company, as this strengthens relations between key stakeholders and can stabilise the market. The effective implementation of corporate social responsibility activities has an effect on risk reduction (Pacheco et al. 2019; Tavares et al. 2021). Magnanelli and Izzo (2017) conclude that the higher the risk of companies, the higher the cost applied by banks, and the better the reputation for responsibility or performance of companies, the lower the risk and consequently the cost of debt financing.

2.3. Company Operating Performance

According to Forti et al. (2011), performance measured by return on assets (ROA) and market value assessed by the market-to-book ratio are positively affected by companies' cash retention. They also consider, with regard to the relationship between cash management and business performance, that effective cash management is an important contribution to maximising operating profit. In this way, companies that adopt efficient cash management that is consistent with a contemporary view of the subject have a better chance of prospering in today's competitive environment.

According to Soares et al. (2012), companies' financial statements and public information can be used to determine the credit ratings of Brazilian companies with reasonable accuracy. According to the authors, an increase in the generation of operating income over total financial expenses reduces credit risk and increases the credit rating.

The characteristics of loans to small- and medium-sized enterprises (size of the loan, length of the loan, information required that is not always complete) require concern on the part of financial institutions in order to assess their creditworthiness (Chai et al. 2019). Thus, because of the asymmetric information and nature of loans to companies, it is very difficult for financial institutions to accurately assess their credit risk, and restricted access to finance hinders the development of companies.

Yazdanfar and Öhman (2015) confirm that debt ratios in terms of trade credit, short-term debt and long-term debt negatively affect the performance of companies in terms of profitability. On the other hand, a high debt ratio increases agency costs and the risk of losing control of the company, owners and managers of small and medium enterprises (SMEs), which tend to finance their businesses with equity to a fairly high degree, according to Rosa et al. (2018). Chai et al. (2019) believe that due to the very different nature of the various sectors and the great variation in the size and terms of loans between the different sectors, it is not appropriate to assess credit risk for all companies using the same credit rating system. These authors have shown that for small companies, non-financial factors are more influential in predicting default risks than financial factors.

Yazdanfar and Öhman (2015) confirmed that profitable SMEs tend to use equity and retained earnings more than external financing. They also found that SMEs use short-term debt more than medium- and long-term debt, which can reduce costs related to information asymmetry and agency conflicts. The lower the level of leverage, the lower the agency costs of external investments, the lower the debt and the higher the company's profitability (Rosa et al. 2018). According to Yazdanfar and Öhman (2015), there is a negative relationship between age and profitability, which can be explained by the life cycle theory.

Ugwueze et al. (2019) point out that in the presence of asymmetric information, a company is financed more by internally generated funds than by external funds. The authors conclude that long-term debt and retained earnings are not statistically significant in

turnover, unlike short-term debt. To reduce information asymmetry and moral hazards between SMEs and financial institutions such as banks, SME owners and managers should also be aware of the importance of transfer measures that can improve their relationship with financial institutions in the business environment (Yazdanfar and Öhman 2015). According to Amarna et al. (2024), in a study conducted on European companies, investors negatively value Environmental Social Governance disclosure, leading to an increase in the cost of equity capital, while creditors positively value it, resulting in a reduction in the cost of debt.

2.4. Guarantees Used to Obtain Bank Financing

The deficiency in the process of analysing companies' credit leads to the existence of non-performing loans (Manuel et al. 2018). According to Jucá et al. (2016), the higher the levels of assets that can be used as collateral, the higher the level of financial leverage; the higher the level of non-current assets (fixed assets), the higher the maturity of the debts; the higher the level of current assets (stocks and accounts receivable), the lower the maturity of the debts and the assets that can be used as collateral are more relevant for companies that contract bank debts. Thus, the authors conclude that assets that can be used as collateral are of fundamental importance in contracting long-term debt, while stocks and receivables are more geared towards making short-term debt viable. These assets are more relevant for companies that do not have access to the capital markets, i.e., that rely on bank debt (Tavares et al. 2015). Sometimes some investment projects do not meet the necessary conditions for approval, but when it comes to projects linked to state initiatives, public banks are called upon to support them (Manuel et al. 2018). In their study, Ogunmokin et al. (2024) found that during periods of economic restructuring, the lack of government intervention and the presence of banks have a negative and significant impact on loans to small businesses.

Ono and Uesugi (2009) consider that the use of collateral is complementary to relationship-based financing and point out that collateral plays an important role in facilitating the relationship between borrowers and lenders. In this way, they understand that banks whose claims are backed by collateral monitor more intensively, and that borrowers who have a long-term relationship with their main banks are more likely to offer collateral. Unlike collateral, personal guarantees have a weaker complementarity with relationship-based financing (Manuel et al. 2018). For Calcagnini et al. (2014) the presence of guarantees, mainly collateral, affects the cost of credit for Italian companies, systematically reducing interest rates on loans. Guarantees are a more powerful instrument for riskier borrowers than for safer ones (Jucá et al. 2016).

Ono and Uesugi (2009) found that personal guarantees are more often required of smaller, more owner-orientated companies, with the aim of limiting the risk of mixing the personal assets of business representatives. According to Calcagnini et al. (2014), the likelihood of secured loans increases with the company's higher risk perception and during economic crises. Thus, the probability of posting guarantees is lower the longer the relationship between banks and clients and the greater the number of banks for each company.

Ono and Uesugi (2009) found that the use of collateral was more likely to be associated with the more frequent submission of relevant documents and a longer-term relationship with the bank. For Mayordomo et al. (2021), the use of personal guarantees and collateral by a major Spanish banking group and its subsidiaries increased to improve the credit risk of loans and meet regulatory capital requirements. Personal guarantees were required more often than collateral, especially in subsidiaries with lower capital ratios (Ugwueze et al. 2019). Mayordomo et al. (2021) documented that subsidiaries with lower capital ratios significantly increased the use of personal guarantees after the changes in the collateral policy, highlighting the importance of these changes for the financial institution as a whole and for each of the subsidiaries. On the other hand, Calcagnini et al. (2014) found that during the financial crisis, guarantees helped banks to improve their screening of companies,

which resulted in lower interest rates for guaranteed loans. Interest rate variability is higher among larger banks (Manuel et al. 2018).

2.5. Analysing Financing Risk

Tavares et al. (2015) analysed the forms of financing and products most used by SMEs in the Porto district of Portugal. In their study, they found that the most commonly used sources of finance are bank credit, self-financing and, to a lesser extent, European Union funds. As for the importance given to the products used by companies, they concluded that the most important products identified by companies are bank current accounts, medium- and long-term loans, leasing and/or renting, financing of foreign operations, bank guarantees and short-term loans, among other things.

There are signs that better governance practices reduce credit constraints for companies, i.e., companies that adopt better governance practices have greater access to resources in the financial market (Cicogna et al. 2007). The continuous innovation of financial products is a general reality in the financial services industry and is important for maintaining competitiveness (Li and Li 2021). Van Osnabrugge (2000) concludes that venture capitalists are very concerned about exiting their investments in the future and also have higher expected and partially realised rates of return on their venture investments than business angel investors. With regard to the relevance of guarantees for obtaining financing, Tavares et al. (2015) found that the most commonly used guarantees are: the promissory note subscribed by the company with a personal guarantee, the promissory note subscribed by the company, the mutual guarantee, the mortgage guarantee and the pledge of securities.

2.6. Secondary Forms of Bank Financing

Gonçalves et al. (2018), in a study carried out in Brazil, found that self-financing, followed by indebtedness, is the most-used primary source of financing. According to Myers and Majluf (1984), financing begins with the use of equity, followed by external financing through the issue of debt and finally the issue of shares. This hierarchy is justified by the fact that internally generated resources (retained earnings) have no transaction costs for the company to finance itself.

Increased credit risk reduces bank profits (Manuel et al. 2018). Managers should therefore pay more attention to the role of cost efficiency and risk-taking (Belkhaoui et al. 2020).

According to Mura and Buleca (2012), in order to secure investment projects and increase performance, the company needs to finance its own activity. If the company does not have sufficient sources of its own, it will try to obtain it from external sources (Santos et al. 2022).

3. Methodology

3.1. Characterisation of the Population and Sample

The target population for this study is Portuguese companies with a turnover of more than EUR 500,000.00, whose emails were obtained from the SABI database (Iberian Balance Sheet Analysis System). The sampling method used was non-probabilistic for convenience, as only companies included in this database were used. It should be noted that although the sampling method is not probabilistic, all companies that received the invitation by email have the same probability of responding to the questionnaire. The study population comprises Portuguese companies with sales volumes exceeding EUR 500,000.00 in the year 2021, totalling approximately 60,000 companies, from which 1957 valid responses were obtained.

The sample consists of 1957 Portuguese companies that responded to the questionnaire. Regarding the characterisation of the questionnaire respondents, they were mostly male (62.1%, $n = 1216$) and aged between 20 and 85 years, with an average of approximately 46 years ($SD = 10.35$). Regarding the roles they perform in their companies, 33.3% ($n = 652$) were managing partners, 26.3% ($n = 514$) were administrative, 23.2% ($n = 455$) were administrators or managers and 17.2% ($n = 336$) were directors. On average, these

companies have been on the market for approximately 25 years ($SD = 19.36$), with 50% of companies operating on the market for 21 years or less.

Table 1 presents the elements that characterise the responding companies. Thus, of the 1957 companies that participated in the study, the majority (50.6%, $n = 991$) are characterised by being small companies. The companies belonged to different areas of activity, with commerce, services and industry representing 67.9% ($n = 1330$) of responding companies, but only 17.3% ($n = 340$) of companies operated in the international market.

Table 1. Characterisation of companies.

Variables	Categories	<i>n</i>	%
Number of employees	Less than 10	633	32.3
	From 10 to 49	991	50.6
	From 50 to 249	275	14.1
	More than 250	58	3.0
Sector/area of activity commerce	Business	522	26.7
	Services	449	22.9
	Manufacturing industry	359	18.3
	Construction	343	17.5
	Tourism	96	4.9
	Transport	68	3.5
	Restoration	46	2.4
	Agriculture	34	1.7
	Gas, electricity, water	27	1.4
	Extractive industry	13	0.7
Main market where the company has the highest sales volume	National market	870	44.5
	Regional market	401	20.5
	Local market	346	17.7
	International market	340	17.3
Type of company	Family	1328	67.9
	Unfamiliar	629	32.1
Type of society	Quota company	1603	81.9
	Anonymous society	349	17.8
	Cooperative	3	0.2
	Limited partnership	1	0.1
Company life cycle phase	Rapid growth	35	1.8
	Healthy and growing	776	39.7
	Stabilised	967	49.4
	Decline	173	8.8
Accounts certified by an external entity	Yes	1247	63.7
	No	710	36.3

Source: Own elaboration.

The majority of companies surveyed were family-owned (67.9%, $n = 1328$) and the two types of company that stand out most are the limited liability company (81.9%, $n = 1603$) and the public limited company (17.8%, $n = 349$). As for companies' life cycle phases, in general, they were stabilised (49.4%, $n = 967$) or healthy and fast growing (41.5%, $n = 811$). Regarding certification, the majority (63.7%, $n = 710$) had accounts certified by an external entity.

3.2. Data Collection Instruments

The instrument used was a questionnaire survey composed of two parts. In the first part, the respondents were characterised (age, sex and role they perform in the company) and the companies were characterised (number of employees, sector or area of activity, year of founding of the company, main market where it has the largest sales volume, type

of company, type of society, phases of the company's life cycle, certification). In the second part, we analysed the determining factors in corporate debt.

To measure the importance of determining factors in corporate debt, 40 items were used (see Table 2 for a more detailed understanding of the items and corresponding variables), constructed while taking into account the works of (Tavares et al. 2015, 2021, 2023) and using a 5-point Likert scale (1—Not at all important; 5—Very important).

Table 2. Matrix of factor loadings of the determining factors in corporate debt.

	Loadings
Factor 1: Business relationship with banks ($\alpha = 0.913$)	
R4. Increase negotiating power with banks	0.792
R6. Have the option to choose which bank you want to work with	0.770
R3. Possibility of reducing interest rates charged	0.756
R7. Caution about a financial institution	0.752
R2. Diversity of advice to support the activity	0.746
R5. Possibility of obtaining higher amounts of financing	0.732
R8. Increase acceptance of credit applications	0.723
R1. Variety of products and services offered	0.718
R9. Share the risk across more than one bank	0.695
Factor 2: Financing, life cycle and debt ($\alpha = 0.887$)	
F4. The debt capital/own capital ratio of other companies in the same sector of activity	0.772
F5. The business life cycle phase	0.741
F7. The fact that new financing signals to competitors that the company will not reduce installed capacity or production	0.733
F3. The fact that the use of foreign capital is limited provides customers and suppliers with a stable financial situation	0.720
F6. The volatility of cash flows	0.709
F8. A new level of debt signals the company's ability to grow results	0.680
F1. The fact that the level of debt discourages potential buyers	0.657
F9. The rating classification	0.649
F2. The nature of your business	0.642
Factor 3: Company operational performance ($\alpha = 0.849$)	
D3. Standard operating procedures are helpful to employees at work	0.823
D5. Instructions for the operations to be carried out are important for employees at work	0.818
D4. Harmonious working relationships are important to the company	0.807
D2. Company regulations inform employees about what is expected of them	0.746
D1. Details of job requirements and instructions are important	0.650
D6. Preserving public image is one of the company's main policies	0.635
Factor 4: Guarantees used to obtain bank financing ($\alpha = 0.838$)	
G2. Promissory note signed by the company with personal guarantee	0.784
G4. Mutual guarantee	0.782
G1. Declaration signed by your company	0.731
G5. Financing using mutual guarantee	0.681
G3. Mortgage guarantee	0.645
Factor 5: Financing risk analysis ($\alpha = 0.820$)	
A2. Analysis of managers' hobbies	0.820
A3. Way of life of company managers	0.818
A4. Analysis of the political exposure of company managers	0.707
A5. Company succession assured	0.701
A1. Duration of the relationship with suppliers	0.645
Factor 6: Secondary forms of bank financing ($\alpha = 0.800$)	
FS2. Loan discount	0.740
FS1. Factoring	0.738
FS3. Discount on promissory notes	0.733
FS5. Confirming	0.700
FS4. Financing/foreign operations	0.633

Source: Own elaboration.

3.3. Data Collection and Analysis Procedures

After a literature review, a questionnaire was created and subjected to a pre-test. After carrying out the pre-test, the proposed suggestions were taken into consideration and the questionnaire was created using the Google Forms tool. Subsequently, between the months of March and May 2021, the questionnaire link was sent to the companies that make up the population under analysis, accompanied by a short text, inviting the companies to participate in the present study. In this invitation, the objectives of the study were defined and the anonymity and confidentiality of the information provided were guaranteed.

After data collection, the IBM SPSS Statistics 28 software was used. To characterise the company representatives in the responses to the questionnaire and characterise the companies, descriptive statistics techniques were used (descriptive measures and absolute and relative frequencies). According to Kline (2016), the sensitivity of the items was initially analysed using the asymmetry ($|Sk| \leq 3$) and flatness ($|Ku| \leq 10$) coefficients.

The suitability of applying an exploratory factor analysis (AFE) to items that assess the determining factors in corporate debt was assessed using the KMO—the Kaiser–Meyer–Olkin index—and Bartlett’s sphericity test. According to Hair et al. (2014), KMO values greater than 0.8 reveal a good adequacy of the sample and a statistically significant Bartlett’s test of sphericity ($p < 0.05$) indicates that there are sufficient correlations between the items to continue the analysis. To obtain the determining factors in corporate debt, EFA was applied, using the main components method and the Kaiser criterion (eigenvalues greater than 1) and the varimax method were used to extract the factors. According to Hair et al. (2014), factor loadings must be above 0.50 to translate more than 25% of the variable’s variance.

The reliability of the factors obtained with the application of EFA were evaluated using the calculation of the Cronbach’s alpha value. Values greater than 0.7 are considered acceptable (Hair et al. 2014).

After defining the determining factors of corporate debt, cluster analysis was applied in order to group companies into groups with common characteristics. Finally, to compare, in the clusters found, the determining factors of corporate debt between the various characteristics of the companies, Student’s *t*-test for independent samples and Welch’s test were applied. In cases where the intention is to compare two independent samples, Student’s *t*-test was used, and in cases where it is intended to compare more than two independent samples, ANOVA or Welch’s test was used in cases of the violation of the assumption of homogeneity of variances (Marôco 2018).

4. Results and Discussion

4.1. Determining Factors in Business Debt

The Kaiser–Meyer–Olkin (KMO) sampling measure and Bartlett’s sphericity test revealed a very good sample adequacy ($\chi^2(741) = 37830.95, p < 0.001, KMO = 0.902$) for the application of exploratory factor analysis to the 39 items that make up the determining factors in business debt (Hair et al. 2014).

Table 2 shows that six factors were retained, which together explain 58.50% of the total variance. The first factor explains 13.70% of the variance and is the business relationship with banks (items R1, R2, R3, R4, R5, R6, R7, R8 and R9), as it is composed of items that address aspects related to the importance that companies give to the closeness of their relationship with banks.

The second factor refers to items related to a company’s financing decision, are related to the company’s life cycle and also take into account debt at the beginning and end of the financing operation (items F1, F2, F3, F4, F5, F6, F7, F8 and F9). This factor explains 12.42% of the variance and is known as financing, cycle and debt.

The third factor is the company’s operational performance (items D1, D2, D3, D4, D5 and D6) and explains 9.23% of the variance. The items in this factor address aspects related to the importance that companies give to their operational part and to their good structuring and consolidation. The fourth factor explains 7.98% of the variance and involves guarantees used to obtain bank financing (items G1, G2, G3, G4 and G5). The items in this

factor refer to essential guarantees, or of first concern, used in company financing. The fifth factor is financing risk analysis (items A1, A2, A3, A4, A5 and A6) and explains 7.76% of the variance. The items in this factor are related to what companies do not consider important when analysing the risk of financing a company, that is, they are aspects that companies tend to underestimate when taking out financing.

The sixth, and last, factor is secondary forms of bank financing (items FS1, FS2, FS3, FS4 and FS5) and explains 7.41% of the variance. The items in this factor relate to the use of bills and promissory notes, factoring and other forms of financing.

Regarding the loading values of all items, these are greater than 0.5 (minimum value of 0.633), which is in accordance with [Hair et al. \(2014\)](#). Regarding the reliability of each factor, this is considered, according to [Hair et al. \(2014\)](#), very good for the factor of business relationship with banks (factor 1: $\alpha = 0.913$) and good for the remaining factors (factor 2: $\alpha = 0.887$; factor 3: $\alpha = 0.849$, factor 4: $\alpha = 0.838$, factor 5: $\alpha = 0.820$ and factor 6: $\alpha = 0.800$).

These results aggregate the determining factors of corporate debt. In short, it can be seen that there are six factors that as a whole are considered when companies resort to debt. Thus, when companies resort to debt, the company's business relationship with banks, its life cycle and its operational performance, as well as the guarantees required by the bank, are decisive, with the need to carry out a risk analysis financing, as well as secondary forms of bank financing.

4.2. Cluster Analysis

The dendrogram in Figure 1 shows that the six determining factors in corporate debt lead to the formation of three clusters.

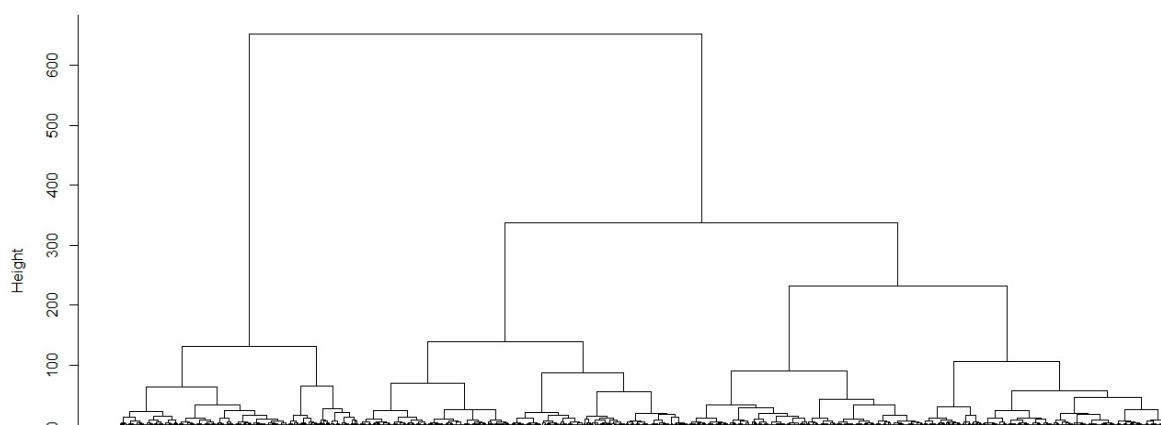


Figure 1. Dendrogram of clusters related to the determining factors in corporate indebtedness. Source: Own elaboration.

Cluster 1 in Figure 2 contains the largest number of companies ($n = 946$, 48.3%) and presents high levels in the factors of business relationship with banks ($M = 3.88$, $SD = 0.56$) and company operational performance ($M = 4.09$, $SD = 0.49$). As for the financing factor, the cycle and debt factor presents reasonable levels ($M = 3.28$, $SD = 0.66$). In the remaining factors, the levels are low, falling below the midpoint of the scale used (three points). Thus, cluster 1 will be called the “Resilient Financial Cluster”, as it has a strong relationship with banks and excellent operational performance. The authors [Mehtap and Kokalan \(2013\)](#) and [O’Sullivan et al. \(2016\)](#) mentioned that corporate reputation is a very valuable intangible asset and this helps to maintain a good relationship with banks. [Soares et al. \(2012\)](#) and [Chai et al. \(2019\)](#) refer to the importance of the operational part of the company being healthy, and that in small- and medium-sized companies, non-financial factors are more influential than financial factors.

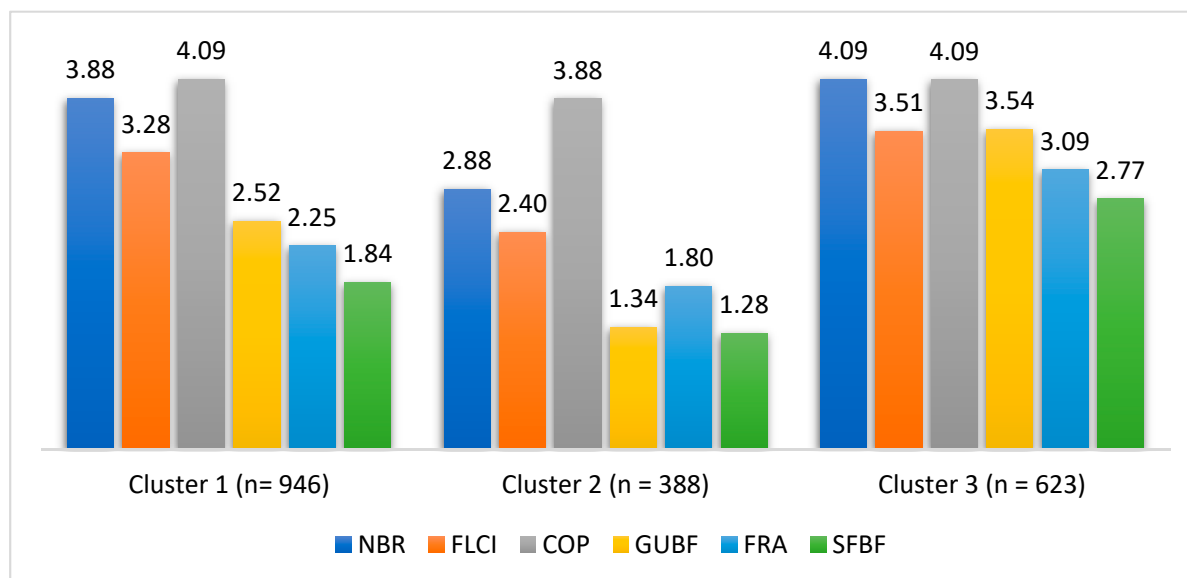


Figure 2. Averages of the determining factors in corporate debt by cluster. Legend: Cluster 1—Resilient Financial Cluster; Cluster 2—Operational Excellence Cluster; Cluster 3—Strategic Financial Cluster; NBR—negotiating relations with banks; FLCI—financing, life cycle and indebtedness; COP—Company’s operational performance; GUBF—guarantees used to obtain bank financing; FRA—financing risk analysis; SFBF—secondary forms of bank financing. Source: Own preparation.

Cluster 2 is made up of 388 (19.8%) companies and presents a high level only in the company’s operational performance factor ($M = 3.88$, $SD = 0.72$). In all other factors, the levels are below the midpoint of the scale. Therefore, cluster 2 will be called the “Operational Excellence Cluster”, reflecting its prominence only in the company’s operational performance factor, while the other factors present levels below average. Santos et al. (2022) state that the perception of operational risk positively influences the perception of financial risk. Also, for Soares et al. (2012) an increase in operating income over total financial expenses reduces credit risk and increases the credit rating.

Cluster 3 consists of 623 (31.8%) companies and is characterised by presenting high average levels in four of the determining factors: business relationship with banks ($M = 4.09$, $SD = 0.50$); financing, cycle and debt ($M = 3.51$, $SD = 0.61$); company operational performance ($M = 4.09$, $SD = 0.60$); and guarantees used to obtain bank financing ($M = 3.54$, $SD = 0.66$). The factor of financing risk analysis is slightly above the midpoint of the scale ($M = 3.09$, $SD = 0.71$) and the factor of secondary forms of bank financing presents low levels ($M = 2.77$, $SD = 0.91$). Taking the above into account, cluster 3 will be called the “Strategic Financial Cluster”, as it stands out by presenting high average levels in four determining factors, indicating a strategic and balanced approach in relation to financial and operational aspects. Strategic planning is essential for companies. Authors such as Tavares et al. (2023), Rodrigues et al. (2018) and Pacheco et al. (2019) allude in their work to strategic planning and risk management, as well as their alignment with the companies’ life cycle.

It should be noted that in all clusters the company’s operational performance factor presents high levels.

4.3. Comparative Analysis by Clusters

In Table 3, after applying Student’s t -test for independent samples, it was observed that, in the Resilient Financial Cluster, there are statistically significant differences in the financing risk analysis factor between family and non-family companies ($t = 2.052$, $p < 0.05$), with family companies being those that attribute greater importance to this factor. In the Strategic Financial Cluster, there are statistically significant differences in the factor of secondary forms of bank financing between family and non-family companies ($t = -3.022$,

$p < 0.01$), with non-family companies being those that attribute greater importance to this factor. This verification is in line with what was mentioned by Santos et al. (2022).

Table 3. Comparative analysis of the determining factors in corporate indebtedness between family and non-family companies by cluster.

Clusters	Factors	Type of Company						<i>t</i> -Test
		Family			Non-Family			
		<i>n</i>	<i>M</i>	<i>SD</i>	<i>n</i>	<i>M</i>	<i>SD</i>	
Cluster Financial Resilient	NBR	641	3.89	0.56	305	3.86	0.57	0.663
	FLCI	641	3.30	0.66	305	3.23	0.66	1.576
	COP	641	4.10	0.49	305	4.08	0.48	0.574
	GUBF	641	2.54	1.00	305	2.47	1.00	1.022
	FRA	641	2.29	0.84	305	2.17	0.76	2.052 *
	SBBF	641	1.81	0.72	305	1.90	0.70	−1.843
Cluster of Excellence Operational	NBR	247	2.81	1.09	141	2.98	1.00	−1.517
	FLCI	247	2.38	0.95	141	2.44	0.94	−0.648
	COP	247	3.84	0.75	141	3.94	0.67	−1.350
	GUBF	247	1.34	0.42	141	1.36	0.50	−0.466
	FRA	247	1.82	0.81	141	1.75	0.77	0.829
	SBBF	247	1.29	0.50	141	1.27	0.47	0.408
Cluster Financial Strategic	NBR	440	4.09	0.50	183	4.10	0.51	−0.336
	FLCI	440	3.52	0.61	183	3.51	0.63	0.155
	COP	440	4.09	0.59	183	4.07	0.64	0.344
	GUBF	440	3.52	0.66	183	3.59	0.66	−1.228
	FRA	440	3.07	0.69	183	3.15	0.75	−1.204
	SBBF	440	2.70	0.88	183	2.94	0.96	−3.022 **

Legend: NBR—negotiating relations with banks; FLCI—financing, life cycle and indebtedness; COP—company's operational performance; GUBF—guarantees used to obtain bank financing; FRA—financing risk analysis; SFBF—secondary forms of bank financing. Note: ** $p < 0.01$; * $p < 0.05$. Source: Own preparation.

In Table 4, we intend to compare the determining factors of corporate debt between the ages of the companies, by cluster. To this end, two groups were considered, one encompassing companies aged less than 25 years and the other with the remaining companies (the value of 25 is justified as it is the average value of the companies' ages). Thus, as we want to compare two age groups, we used Student's *t*-test for independent samples, and it was observed that, in the Operational Excellence Cluster, there were statistically significant differences in the financing, cycle and debt factor ($t = -1.975$, $p < 0.05$), with companies under 25 years old being those that attribute greater importance to this factor. In the Strategic Financial Cluster, there were statistically significant differences in the secondary forms of bank financing factor ($t = -2.117$, $p < 0.05$), with companies under 25 years old being those that attribute greater importance to this factor.

In Table 5, we intend to compare the determining factors of corporate debt between certified and non-certified companies, by cluster. Student's *t*-test for independent samples was applied, as the aim was to compare two groups of companies (certified and non-certified). The company's operational development factor is the only one that presents statistically significant differences in the three clusters under analysis, with certified companies being those that attribute greater importance to this factor.

Table 4. Comparative analysis of the determining factors in corporate indebtedness between companies under 25 years old and 25 years old or more by cluster.

Clusters	Factors	Company Age						t-Test
		Under 25 Years Old			25 Years or Older			
		n	M	SD	n	M	SD	
Cluster Financial Resilient	NBR	571	3.88	0.58	375	3.87	0.54	−0.272
	FLCI	571	3.29	0.64	375	3.26	0.68	−0.638
	COP	571	4.09	0.49	375	4.09	0.48	0.092
	GUBF	571	2.52	0.98	375	2.51	1.03	−0.154
	FRA	571	2.24	0.83	375	2.27	0.79	0.576
	SBBF	571	1.87	0.74	375	1.80	0.67	−1.585
Cluster of Excellence Operational	NBR	226	2.88	1.09	162	2.87	1.03	−0.079
	FLCI	226	2.48	0.94	162	2.29	0.96	−1.975 *
	COP	226	3.86	0.71	162	3.90	0.74	0.497
	GUBF	226	1.37	0.47	162	1.30	0.42	−1.602
	FRA	226	1.78	0.77	162	1.82	0.83	0.461
	SBBF	226	1.30	0.46	162	1.26	0.53	−0.805
Cluster Financial Strategic	NBR	387	4.08	0.52	236	4.10	0.48	0.522
	FLCI	387	3.53	0.60	236	3.49	0.64	−0.797
	COP	387	4.10	0.61	236	4.07	0.59	−0.564
	GUBF	387	3.56	0.62	236	3.51	0.72	−0.833
	FRA	387	3.11	0.71	236	3.06	0.71	−0.937
	SBBF	387	2.83	0.93	236	2.67	0.86	−2.117 *

Legend: NBR—negotiating relations with banks; FLCI—financing, life cycle and indebtedness; COP—company's operational performance; GUBF—guarantees used to obtain bank financing; FRA—financing risk analysis; SFBF—secondary forms of bank financing. Note: * $p < 0.05$. Source: Own preparation.

Table 5. Comparative analysis of the determining factors in corporate indebtedness between certified and non-certified companies by cluster.

Clusters	Factors	Has Accounts Certified by an External Entity						<i>t</i> -Test
		Yes			No			
		<i>n</i>	<i>M</i>	<i>SD</i>	<i>n</i>	<i>M</i>	<i>SD</i>	
Cluster Financial Resilient	NBR	606	3.91	0.54	340	3.83	0.59	1.954
	FLCI	606	3.30	0.63	340	3.25	0.71	0.909
	COP	606	4.14	0.47	340	4.01	0.51	3.982 ***
	GUBF	606	2.50	1.01	340	2.55	0.99	−0.725
	FRA	606	2.23	0.77	340	2.28	0.89	−0.880
	SBBF	606	1.87	0.71	340	1.79	0.72	1.841
Cluster of Excellence Operational	NBR	227	2.90	1.05	161	2.84	1.08	0.512
	FLCI	227	2.36	0.93	161	2.46	0.97	−1.058
	COP	227	3.96	0.68	161	3.75	0.77	2.840 **
	GUBF	227	1.34	0.45	161	1.35	0.46	−0.212
	FRA	227	1.82	0.78	161	1.77	0.82	0.548
	SBBF	227	1.29	0.52	161	1.28	0.45	0.201
Cluster Financial Strategic	NBR	414	4.09	0.52	209	4.10	0.46	−0.298
	FLCI	414	3.54	0.63	209	3.47	0.57	1.203
	COP	414	4.13	0.60	209	4.01	0.60	2.273 *
	GUBF	414	3.55	0.67	209	3.51	0.64	0.667
	FRA	414	3.10	0.72	209	3.07	0.69	0.541
	SBBF	414	2.74	0.90	209	2.82	0.92	−0.970

Legend: NBR—negotiating relations with banks; FLCI—financing, life cycle and indebtedness; COP—company's operational performance; GUBF—guarantees used to obtain bank financing; FRA—financing risk analysis; SFBF—secondary forms of bank financing. Note: *** $p < 0.001$; ** $p < 0.01$; * $p < 0.05$. Source: Own preparation.

From the analysis of Table 6 and applying Student's *t*-test for independent samples, it is observed that, in the financing risk analysis factor, there are statistically significant differences in both the Resilient Financial Cluster ($t = -3.470$, $p < 0.01$) and the Strategic Financial Cluster ($t = -2.288$, $p < 0.05$), with companies with less than 50 employees being those that attach greater importance to this factor. In the Resilient Financial Cluster, there are also statistically significant differences in the business relationship with banks factor ($t = 2.325$, $p < 0.05$), with companies with 50 or more employees being those that attribute greater importance to this factor. In the Strategic Financial Cluster, there were statistically significant differences in the guarantees used to obtain bank financing factor ($t = 2.095$, $p < 0.05$), with companies with 50 or more employees attaching greater importance to this factor. It appears that small companies are more focused on resilience and larger companies are more focused on strategic planning.

Table 6. Comparative analysis of the determining factors in corporate indebtedness between companies with less than 50 employees and companies with 50 or more by cluster.

Clusters	Factors	Number of Workers						<i>t</i> -Test
		Less Than 50 Workers			50 or More Workers			
		<i>n</i>	<i>M</i>	<i>SD</i>	<i>n</i>	<i>M</i>	<i>SD</i>	
Cluster Financial Resilient	NBR	788	3.86	0.57	158	3.97	0.51	2.325 *
	FLCI	788	3.29	0.67	158	3.24	0.57	−0.957
	COP	788	4.08	0.49	158	4.15	0.47	1.600
	GUBF	788	2.52	0.99	158	2.52	1.04	−0.053
	FRA	788	2.28	0.85	158	2.08	0.62	−3.470 **
	SBBF	788	1.84	0.72	158	1.88	0.67	0.661
Cluster of Excellence Operational	NBR	326	2.84	1.08	62	3.05	0.93	1.540
	FLCI	326	2.41	0.96	62	2.32	0.91	−0.694
	COP	326	3.86	0.74	62	3.95	0.61	0.814
	GUBF	326	1.35	0.47	62	1.30	0.36	−0.823
	FRA	326	1.82	0.83	62	1.67	0.56	−1.790
	SBBF	326	1.29	0.51	62	1.24	0.36	−0.979
Cluster Financial Strategic	NBR	510	4.09	0.52	113	4.11	0.45	0.389
	FLCI	510	3.51	0.62	113	3.55	0.58	0.688
	COP	510	4.08	0.62	113	4.11	0.54	0.466
	GUBF	510	3.51	0.66	113	3.65	0.65	2.095 *
	FRA	510	3.12	0.72	113	2.96	0.65	−2.288 *
	SBBF	510	2.78	0.92	113	2.74	0.83	−0.338

Legend: NBR—negotiating relations with banks; FLCI—financing, life cycle and indebtedness; COP—company's operational performance; GUBF—guarantees used to obtain bank financing; FRA—financing risk analysis; SFBF—secondary forms of bank financing. Note: ** $p < 0.01$; * $p < 0.05$. Source: Own preparation.

Table 7 shows that, by applying Student's *t*-test for independent samples, there are statistically significant differences in the company's operating performance factor in both the Resilient Financial Cluster ($t = -2.846$, $p < 0.01$) and the Strategic Financial Cluster ($t = -2.327$, $p < 0.05$), with companies whose life cycle is in the stabilised or declining phases attaching greater importance to this factor. In the Resilient Financial Cluster, there are also statistically significant differences in the business relationship with banks factor ($t = -2.010$, $p < 0.05$), with companies whose life cycle is in the stabilised or declining phases being those that attribute greater importance to this factor. In the Strategic Financial Cluster, there were statistically significant differences in the factor of guarantees used to obtain bank financing ($t = 3.157$, $p < 0.01$), with companies whose life cycle is in the phases of rapid and healthy growth being those that attribute greater importance to this factor. It appears that the importance given to the guarantees required to obtain bank financing is essential for companies undergoing rapid and healthy growth.

Table 7. Comparative analysis of the determining factors in corporate indebtedness between the phases of the company's life cycle by cluster.

Clusters	Factors	Company Life Cycle Phase						<i>t</i> -Test
		Fast and Healthy Growth			Stabilised or Declining			
		<i>n</i>	<i>M</i>	<i>SD</i>	<i>n</i>	<i>M</i>	<i>SD</i>	
Cluster Financial Resilient	NBR	539	3.85	0.55	405	3.92	0.58	−2.010 *
	FLCI	539	3.31	0.67	405	3.25	0.64	1.376
	COP	539	4.05	0.48	405	4.14	0.49	−2.846 **
	GUBF	539	2.52	1.01	405	2.52	0.99	−0.002
	FRA	539	2.28	0.80	405	2.22	0.84	1.079
	SBBF	539	1.84	0.72	405	1.85	0.71	−0.193
Cluster of Excellence Operational	NBR	238	2.85	1.07	150	2.91	1.05	−0.525
	FLCI	238	2.47	0.96	150	2.28	0.92	1.925
	COP	238	3.87	0.70	150	3.89	0.76	−0.268
	GUBF	238	1.36	0.47	150	1.32	0.42	0.806
	FRA	238	1.80	0.83	150	1.80	0.74	−0.020
	SBBF	238	1.30	0.52	150	1.26	0.44	0.858
Cluster Financial Strategic	NBR	363	4.08	0.49	256	4.11	0.53	−0.845
	FLCI	363	3.53	0.63	256	3.50	0.59	0.522
	COP	363	4.04	0.61	256	4.15	0.59	−2.327 *
	GUBF	363	3.61	0.67	256	3.44	0.63	3.157 **
	FRA	363	3.11	0.74	256	3.07	0.66	0.656
	SBBF	363	2.82	0.94	256	2.70	0.86	1.638

Legend: NBR—negotiating relations with banks; FLCI—financing, life cycle and indebtedness; COP—Company's operational performance; GUBF—guarantees used to obtain bank financing; FRA—financing risk analysis; SFBF—secondary forms of bank financing. Source: Own preparation. ** $p < 0.01$; * $p < 0.05$.

In Table 8, after applying Welch's test as an alternative to ANOVA, the assumption of homogeneity of variances was violated, and it can be seen that, in the secondary forms of bank financing factor, there are statistically significant differences both in the Resilient Financial Cluster ($F = 7.357$, $p < 0.001$) and in the Strategic Financial Cluster ($F = 3.380$, $p < 0.05$), with companies operating in the national market attaching greater importance to this factor. The Games–Howell multiple comparison test showed that, in the Resilient Financial Cluster, there are significant differences between companies operating in the local market and those operating in the national market ($p < 0.001$); between those operating in the local market and those that operate in the international market ($p < 0.05$); and between those that operate in the regional market and those that operate in the national market ($p < 0.01$). In the Strategic Financial Cluster, there are significant differences only between companies operating in the regional market and those operating in the national market ($p < 0.05$), with companies operating in the national market being those that attribute greater importance to the factor secondary forms of bank financing.

In the Resilient Financial Cluster, there are also statistically significant differences in the financing risk analysis factor ($F = 5.203$, $p < 0.01$), with companies operating in the local market being those that attribute greater importance to this factor. Using the Games–Howell multiple comparison test, significant differences were verified between companies operating in the local market and those operating in the international market ($p < 0.05$) and between those operating in the regional market and those operating in the international ($p < 0.05$). It was therefore observed that companies operating in the national market give greater importance to secondary forms of bank financing, which is in line with what was mentioned by Tavares et al. (2015).

In Table 9, after applying Student's *t*-test to compare two independent samples (private limited company and public limited company), it was observed that there were no statistically significant differences in the determining factors of corporate debt between companies that have limited liability companies and public limited companies in any of the clusters.

Table 8. Comparative analysis of the determining factors in corporate indebtedness between the markets in which companies operate by cluster.

Markets in Which Companies Operate														
Clusters	Factors	Local Market			Regional Market			National Market			International Market			Welch's Test
		n	M	SD	n	M	SD	n	M	SD	n	M	SD	
Cluster Financial Resilient	NBR	158	3.83	0.61	208	3.88	0.57	408	3.89	0.55	172	3.91	0.55	0.636
	FLCI	158	3.24	0.75	208	3.29	0.62	408	3.30	0.65	172	3.27	0.61	0.273
	COP	158	4.06	0.53	208	4.07	0.45	408	4.12	0.47	172	4.07	0.52	1.078
	GUBF	158	2.37	0.98	208	2.48	1.01	408	2.54	0.97	172	2.66	1.05	2.396
	FRA	158	2.39	0.89	208	2.37	0.87	408	2.19	0.79	172	2.13	0.71	5.203 **
	SFBF	158	1.67	0.71	208	1.75	0.70	408	1.94	0.70	172	1.88	0.73	7.357 ***
Cluster of Excellence Operational	NBR	82	2.85	1.11	85	2.91	1.08	149	2.88	1.04	72	2.85	1.05	0.063
	FLCI	82	2.41	0.99	85	2.28	0.89	149	2.45	0.98	72	2.43	0.90	0.664
	COP	82	3.98	0.64	85	3.85	0.58	149	3.87	0.75	72	3.82	0.90	0.856
	GUBF	82	1.37	0.42	85	1.28	0.42	149	1.34	0.49	72	1.38	0.45	0.834
	FRA	82	1.77	0.80	85	1.88	0.80	149	1.82	0.83	72	1.69	0.70	0.926
	SFBF	82	1.25	0.43	85	1.34	0.59	149	1.30	0.49	72	1.21	0.41	1.212
Cluster Financial Strategic	NBR	106	4.11	0.55	108	4.09	0.52	313	4.10	0.49	96	4.05	0.47	0.268
	FLCI	106	3.43	0.60	108	3.45	0.55	313	3.55	0.63	96	3.56	0.64	1.586
	COP	106	4.04	0.65	108	4.07	0.59	313	4.10	0.60	96	4.10	0.57	0.310
	GUBF	106	3.58	0.66	108	3.46	0.59	313	3.54	0.69	96	3.56	0.61	0.861
	FRA	106	3.19	0.72	108	3.09	0.73	313	3.10	0.69	96	2.97	0.71	1.527
	SFBF	106	2.67	0.86	108	2.60	0.85	313	2.88	0.94	96	2.72	0.88	3.380 *

Legend: NBR—negotiating relations with banks; FLCI—financing, life cycle and indebtedness; COP—company's operational performance; GUBF—guarantees used to obtain bank financing; FRA—financing risk analysis; SFBF—secondary forms of bank financing. Note: *** $p < 0.001$, ** $p < 0.01$, * $p < 0.05$. Source: Own preparation.

Table 9. Comparative analysis of the determining factors in corporate indebtedness between types of society by cluster.

Clusters	Factors	Type of Company						t-Test
		Limited Liability Company			Anonymous Society			
		n	M	SD	n	M	SD	
Cluster Financial Resilient	NBR	763	3.87	0.58	181	3.93	0.49	−1.592
	FLCI	763	3.27	0.67	181	3.35	0.58	−1.594
	COP	763	4.09	0.49	181	4.11	0.47	−0.579
	GUBF	763	2.51	0.98	181	2.56	1.08	−0.559
	FRA	763	2.26	0.84	181	2.20	0.69	1.057
	SFBF	763	1.85	0.73	181	1.82	0.66	0.441
Cluster of Excellence Operational	NBR	322	2.84	1.09	64	3.07	0.92	−1.730
	FLCI	322	2.38	0.97	64	2.51	0.85	−1.085
	COP	322	3.85	0.73	64	3.99	0.71	−1.345
	GUBF	322	1.35	0.46	64	1.31	0.40	0.721
	FRA	322	1.82	0.84	64	1.71	0.50	1.483
	SFBF	322	1.30	0.51	64	1.23	0.36	1.329
Cluster Financial Strategic	NBR	518	4.08	0.51	104	4.15	0.46	−1.214
	FLCI	518	3.51	0.60	104	3.55	0.64	−0.605
	COP	518	4.09	0.58	104	4.05	0.70	0.687
	GUBF	518	3.52	0.64	104	3.61	0.75	−1.168
	FRA	518	3.11	0.71	104	3.01	0.72	1.360
	SFBF	518	2.76	0.91	104	2.78	0.89	−0.163

Legend: NBR—negotiating relations with banks; FLCI—financing, life cycle and indebtedness; COP—company's operational performance; GUBF—guarantees used to obtain bank financing; FRA—financing risk analysis; SFBF—secondary forms of bank financing. Source: Own preparation.

5. Conclusions

The main objective of this work was to study the determining factors in corporate indebtedness in Portugal. It also had the secondary objectives of creating clusters of companies' credit behaviour and verifying their differences in relation to company characteristics. Thus, in this study, we can see that the determining factors of corporate indebtedness in Portugal are the negotiating relationship between companies and banks; the intended financing, the company's level of indebtedness and the stage of its life cycle; the company's operating performance; the guarantees used to obtain bank financing; the analysis of financing risk; and secondary forms of bank financing. It was also found that the six determining factors in corporate indebtedness lead to the formation of three clusters of companies. One was called the "Resilient Financial Cluster", which has a strong relationship with banks and an excellent operational performance. The cluster called the "Operational Excellence Cluster" reflects the company's excellent operational performance, and the cluster called the "Strategic Financial Cluster" is characterised by high average levels in four determining factors, namely strong relationships with banks; desired financing, level of indebtedness and stage of the company's life cycle; the company's operational performance; and guarantees used to obtain bank financing.

Through comparative cluster analysis, it is concluded that there are statistically significant differences as follows:

- In the "Strategic Financial Cluster", in secondary forms of bank financing, where non-family companies attach greater importance to this factor when compared to non-family companies;
- In the "Operational Excellence Cluster", companies under 25 years old attach greater importance to the financing, cycle and debt factor;
- The "operational development of the company" factor is the only one that presents statistically significant differences in the three clusters, with certified companies attaching greater importance to this factor;
- In the "financial risk analysis" factor, in the "Resilient Financial Cluster" and in the "Strategic Financial Cluster", companies with less than 50 employees attribute greater importance to this factor;
- In the "operational performance" factor, there are differences in the "Resilient Financial Cluster" and the "Strategic Financial Cluster", with companies that are in the stabilised or declining phase of the life cycle being those that attach greater importance to this factor;
- In the "business relationship with banks" factor, in the "Resilient Financial Cluster", companies whose life cycle is in the stabilised or declining phases attribute greater importance to this factor;
- In the factor "secondary forms of bank financing", there are differences in the "Resilient Financial Cluster" and the "Strategic Financial Cluster", with companies operating in the national market being those that attach greater importance to this factor;
- In the "financing risk analysis" factor, the "Resilient Financial Cluster" presents differences, with companies operating in the local market being those that attach greater importance to this factor.

Practical Implications for Companies

A practical implication of this study is that understanding the determinants of corporate indebtedness is crucial for companies to grasp the factors influencing their debt and cost of capital, enabling them to gather the necessary information to gain advantages. This study provides data on this research field for market segmentation and financing strategies, through the formation of three distinct clusters. This study points to the need to segment the market and adapt financing strategies according to the specific characteristics of each cluster. Thus, different business groups should have differentiated approaches. A detailed and personalised analysis is required, depending on the cluster to which companies belong. The operational development factor of a company emerges as a key consideration in all

clusters, with certified companies assigning greater importance to this aspect. Additionally, the relationship with banks is a crucial element, especially for companies in specific stages of their life cycle. Therefore, strategies aimed at improving operational performance and strengthening bank relations may be prioritised for financial and operational success. For example, family and non-family businesses may have different perspectives on secondary forms of bank financing, while younger companies may prioritise financing and the company's life cycle. These differences should be taken into account when developing financing and risk management strategies. This work also provides information for policy-makers to formulate policies supporting access to credit by Portuguese SMEs. In summary, companies in Portugal should adopt strategic and personalised approaches to financing and risk management, taking into account the determinants of corporate indebtedness and the specific characteristics of each market segment identified by clusters.

It is hoped that this work will contribute to a better understanding of the factors determining bank financing by companies, the banking sector, the community in general and the academic world in particular. It is also expected that it can contribute to the implementation of public policies by the state, so as to better be able to create lines that facilitate access to credit for companies and thus promote economic development.

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